

ADFM Newsletter

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The ADFM Newsletter is a quarterly update of key information that all members of ADFM should know, with highlights on the recent work of our committees. We’d love to hear your feedback (to: aharris@fammed.washington.edu)! Happy reading!

AAMC Meeting Schedule and ADFM-Related Sessions In the “City of Brotherly Love” - November, 2013

As reported in the recent “What’s on Our Plate” communication from Barbara Thompson, ADFM will be co-sponsoring two sessions with the AAMC at their upcoming annual meeting (November 1-6, 2013) in Philadelphia, PA. These sessions are highly related to the work we did with Harold Miller at our 2013 Winter meeting around how Departments of Family Medicine can

help move institutions into a value based world. We are grateful to Scott Shipman, M.D., M.P.H., Director of Primary Care Affairs and Workforce Analysis, AAMC Center for Workforce Studies, for his leadership in helping to make these sessions happen.

We are also pleased to be collaborating with our other Council of Faculty and Academic Societies

(CFAS) representatives in family medicine and with the AAMC CFAS on another session related to delivery of care to populations.

For new chairs, there will be a separate offering from our ADFM Leadership Development Committee on Friday afternoon Nov 1 – more information to follow on that.

ADFM-RELATED SESSIONS AT THE AAMC MEETING:

<u>Friday, November 1</u>	<u>Saturday, November 2</u>	<u>Sunday, November 3</u>
2:00pm-3:30pm ADFM New Chairs/Fellows workshop (more information to come!)	9:30am-10:30am Preparing Your Institution for a Post-Fee-for-Service World (ADFM and AAMC co-sponsoring this session)	2:00pm-3:30pm Primary Care in AHCs: The Challenge of Delivering Population Health to the People We Serve (co-sponsored by the Academic Family Medicine organizations and the Council of Faculty and Academic Societies)
	11:00am-12:00pm The Medical Neighborhood: Improving Care at the Interface of Primary Care and Specialty Care (ADFM and AAMC co-sponsoring this session)	

Research Consultations at NAPCRG

The Research Development Committee is coordinating a series of individual “mini consultations” for chairs and research directors who are relatively early in their research development to talk with chairs and/or research directors from programs with more

established programs at the annual NAPCRG meeting in Ottawa, Canada from November 9-13, 2013. If you have not already indicated interest in receiving a consultation or willingness to act as a consultant, but are will be attending the NAPCRG meeting and

would like to participate, please let Amanda Harris (aharris@fammed.washington.edu) or Tony Kuzel, MD, MHPE, Chair of the Research Development Committee know (akuzel@mcvh-vcu.edu).

ADFM Input to the FM-RC on New Residency Requirements

Through our Education Transformation Committee, ADFM prepared comments for the Family Medicine Review Committee (FM-RC)'s consideration in response to the proposed new requirements for family medicine residency training (deadline was April 25). Along with the Council of Academic Family Medicine and the Residency Program Solutions, we worked with the AAFP's Commission on Education to send collective input. Just shy of the April 25 deadline, ADFM (through our Executive Committee and Education Transformation Committee) again sent in comments separately to the Chair of the FM-RC stress-

ing the importance of training in maternity care. The key statement emphasized in this communication was:

"In parallel with practice and educational transformative efforts in the discipline, requirements in maternity care could focus less on numbers of patient encounters or deliveries and more on residents' ability to recognize and improve evidence-based factors associated with pregnancy outcomes, including social determinants of maternal and child health. Given that pregnancy outcomes are most associated with the health of the mother at concep-

tion (and not primarily with prenatal care, no matter how technically advanced imaging techniques or electro-physiologic monitoring has become), appropriate training in women's health curriculum is essential. The removal of any requirement for contraception training in the proposed new requirements is particularly concerning, given the huge disparities in contraceptive access in the US and our highest-in-the-developed-world rate of unintended pregnancy. Family physicians can address this need, but only if we teach residents to provide all the contraceptive options."

Keep your eyes out for the 2013 Quick Hit-ter survey that will be sent out around late September!

AAMC Releases Guide to Holistic Admissions

The AAMC has released the guide "Roadmap to Excellence: Key Concepts for Evaluating the Impact of Medical School Holistic Admissions"

This publication is the third in a series "produced by the AAMC Holistic Review Project intended to help medical schools establish and implement institution-specific, diversity-related policies that will advance their core educa-

tional goals with minimal legal risk. To successfully achieve the educational and health care-related benefits that come from a diverse student body requires school-wide, concerted efforts. Therefore, the AAMC encourages medical schools to use this publication as a tool to guide collaborations and discussions among their institution's leadership; faculty; admissions, diversity

affairs, financial aid, and recruitment and retention officers; admissions committee members; legal counsel; students; and others engaged in and affected by diversity-related issues." (from p. ii)

All three publications and information about them can be found at: <https://www.aamc.org/initiatives/holisticreview/>

"New Chair Packet" Now Available Online

When a new chair joins ADFM, we have been sending them a set of materials to welcome them to the organization and to help them "get up to speed" quickly. In addition to the ADFM strategic plan and

information about the organization itself, these materials include various articles on chairship from Kevin Grigsby of the AAMC and advice we have gathered both from experienced chairs and from

administrators on the chair role. These materials are now available on the ADFM website for quick reference. The link to the materials is on the homepage, www.adfammed.org.

Follow-up on the New Chairs' Workshop at the University of Missouri

Another successful New Chairs' Workshop hosted by the University of Missouri and co-sponsored by ADFM was held from April 7-10, 2013, with four new chairs in attendance. The program originated in the 1990s and was hugely successful at the time. It was revived in 2012 after a need

for additional new chair development was recognized. After a second year

determined.

Look for an upcoming commentary from ADFM on the New Chairs' Workshop at the University of Missouri in the September/October edition of the *Annals of Family Medicine!*

"This program was incredibly valuable to my development as a new chair! The wisdom and knowledge was greatly appreciated!" - 2013 workshop participant

of excellent evaluations, the workshop will be held again next year, though the timing for 2014 is to be

STFM Management Agreement with ADFM

Did you know that ADFM contracts with STFM for management services? We realize that our Board of Directors knows about this management agreement but that our broader membership probably does not. We are working collabora-

tively with STFM to review the current management agreement to see where we may increase our collaboration to the benefit of both organizations. This is not only very good for ADFM but also entirely consistent with Goal 5 in our strategic plan and the

objective concerning the strengthening of collaborative relationships. STFM is and has been a critical partner to the success of ADFM and this management agreement has been an important vehicle for channeling the great work of our organization.

Did you know ADFM publishes brief commentaries every two months?

As a supporter of the *Annals of Family Medicine*, ADFM has space in each issue of the journal for brief commentaries. From these, you can get a glimpse of all of the issues we are grappling with in ADFM as an organization, along with the many issues Chairs and Administrators are dealing with in their home institutions.

Peruse through the various publications on our website [here](#).

The most recent publications include:

Concept of a National Primary Care Patient-Centered Outcomes Research Laboratory by Paul James, the ADFM Research Development Committee, and Wilson Pace (May/June 2013, 11:282-283)

Interprofessional Education by Tochi Iroku-Malize, Chris Matson, Josh Freeman, Martha McGrew, and Alan David (March/April 2013, 11:188-189)

ADFM'S 3-Year Strategic Plan 2012-2015: Helping Departments of Family Medicine Lead During Transformative Times by ADFM Executive Committee, Tom Campbell, Barbara Thompson, Rich Wender, and Ardis Davis (January/February 2013, 11:88-89)

WELCOME TO NEW CHAIR MEMBERS*

Feb 2013 to present

- John Bradley (*Southern Illinois University SOM*)
- Deb Clements (*Northwestern Feinberg SOM*)
- EJ Mayeaux (*University of South Carolina*)
- Sean Bryan (*Greenville Health System*)
- Ralph Samlowski (*University of Alabama - Huntsville*)
- Dael Waxman (*Carolinas HealthCare System*) as of July 1, 2013

* New chair members since the Feb 2013 ADFM Winter Meeting. If this information is incorrect or you have additional information, please let Amanda Harris know (aharris@fammed.washington.edu).

OPEN CHAIR POSITIONS*

with an active search underway

- Cleveland Clinic
- Emory University
- Louisiana State University HSC SOM
- Northeastern Ohio Medical University
- Southern Illinois University
- SUNY-Buffalo
- University of Pennsylvania
- West Virginia University SOM - East Campus
- Wright State University

* If this information is incorrect or you have additional information, please let Amanda Harris know (aharris@fammed.washington.edu).

Follow-up on Lessons in Healthcare Transformation

As follow-up to the 2013 Winter Meeting, Harold Miller, Executive Director of the Center for Healthcare Quality and Payment Reform created a white paper for ADFM. It can be found on our website's homepage or directly at: <http://www.adfammed.org/documents/LeadingtheWayinAccounta->

[bleCare_ADFM-WhitePaper_March2013.pdf](#)

We will be working with the Health Care Delivery Transformation committee on inventorying where departments are in the 12 areas outlined by Harold Miller as a focal point of the 2013 Quick Hitter

survey, and the Executive Committee and ADFM Board of Directors are looking at how to use the recommendations in this white paper to help member departments as they act as leaders in healthcare transformation in their institutions.

AHRQ Patient Centered Outcomes Research (PCOR) Pathway to Independence Award

AHRQ has had 2 calls for proposals for these PCOR K-awards so far - one last spring and one this past winter. The most recent RFA, for reference, is available at:

<http://grants.nih.gov/grants/guide/rfa-files/RFA-HS-13-002.html>

The Research Development Committee wanted to share this information as an FYI in case you hadn't seen it -- if this is of interest to any members of your department, keep your eyes open for the next funding cycle!

PCORI RFA for Clinical Data Research Networks

As many of you saw via communications over the ADFM listserv, the Patient-Centered Outcomes Research Institute (PCORI) released a funding announcement on April 23 (with a letter of intent due by June 19) that will provide up to eight awards of \$7M each to establish meganetworks involving at least two health systems each and enrolling at least 1M patients. The original RFA is available here: <http://www.pcori.org/funding-opportunities/improving-our-national-infrastructure-to-conduct-comparative-effectiveness-research/>

With its goal to assist DFMs to build research capacity and to strengthen the quality of their research, the ADFM Research

Development Committee surveyed the membership of ADFM to assess who would be eligible and interested in submitting a collaborative proposal to PCORI. The committee then worked with Wilson Pace, director of the DARTNet research network collaborative (also a professor in the DFM at the University of Colorado), who agreed to facilitate the engagement of eligible DFMs into the DARTNet infrastructure and thereby for those departments to participate in a DARTNet-led proposal. Because of the number of affirmative responses the committee received to its survey, not all interested DFMs were able to join with DARTNet in their proposal. It was left to Wilson to choose those departments and systems

that are best suited to the DARTNet application and that most clearly strengthen their application. All interested and eligible departments from the survey were made aware of one another so that those who were not linked to DARTNet for this application could facilitate independent self-organization as part of a different collaborative if interested.

The ADFM Research Development Committee continues to consider opportunities for multiple departments of Family Medicine to participate in large research networks as a means of expanding the capacity for research that improves practice and outcomes.

2014 Winter Meeting Theme: Partnerships

The 2014 Winter Meeting Planning Committee has decided on a broad theme for 2014: Partnering. To the right is a list of some of the many levels of partnerships identified by the committee that sessions will be focused around - from the personal

ones which sustain us to the many internal and external professional ones which challenge and propel us. We thought this framework could help us feature in a more integrated way how Chairs and Administrators partner in teams of two, how to always keep

the patient front and center as a critical partner, and also in a more focused way on the broad potential for international partners, beginning with Canada. More to come on this as the planning committee meets over the coming months!

Many thanks to the members of the 2014 Winter Meeting Planning Committee who are already hard at work planning next year's meeting!

Martha McGrew, MD (2014 Program Chair)

Val Gilchrist, MD (2015 Program Chair, Breakfast Coordinator for 2014)

Jeff Borkan, MD, PhD

Deb Clements, MD

Rob Cushman, MD

Frank deGruy, MD, MSFM

Patrick Dowling, MD, MPH

Josh Freeman, MD

Linda French, MD

Trisha Georgas

Lee Green, MD, MPH

Jennifer Johnson

Rusty Kallenberg, MD

Ron Lingley, MSPH

Meg Oberholtzer, MBA

Allen Perkins, MD, MPH

Katherine Rebolledo, MBA

Barbara Thompson, MD

Dyanne Westerberg, DO

J. Mack Worthington, MD

Philip Zazove, MD

Steve Zweig, MD

Potential Partnerships of Focus for 2014 Winter Meeting Sessions:

- Your partner/support system
- Your administrator
- Specialty colleagues
- Other health professionals & non-clinically trained professionals (e.g. promotoras, health coaches)
- Patients and patient advocacy groups
- Other departments at various levels of research capacity & PCORI
- Public health organizations
- International colleagues

In case you missed it... RECENT ARTICLES OF INTEREST

AAMC, BMJ Announce Collaboration to Offer Online Learning Resources to Support Health Care Organizations in the Transition to Alternate Payment Models

<https://www.aamc.org/newsroom/newsreleases/343956/061013.html>

<http://maximizingvalue.bmj.com/>

'Solid Investments in Primary Care Workforce' Needed, AAFP Member Tells Congressional Committee

<http://www.aafp.org/online/en/home/publications/news/news-now/government-medicine/20130426rusttestimony.html>

The \$2.7 Trillion Medical Bill

Colonoscopies Explain Why U.S. Leads the World in Health Expenditures

<http://www.nytimes.com/2013/06/02/health/colonoscopies-explain-why-us-leads-the-world-in-health-expenditures.html>

A doctor's office that's all about you

More than 25,000 doctors commit to patient-centered care

<http://www.consumerreports.org/cro/magazine/2013/07/a-doctor-s-office-that-s-all-about-you/index.htm#>

Ideas for future newsletters? Contact Amanda Harris at aharris@fammed.washington.edu

What Are the Hot Legislative Issues This Year?

Hope Wittenberg, Director of Government Relations, CAFM

As we shift from an apocalyptic fiscal cliff mode, to one of deficit reduction and stoicism, it's hard to see what headway we will make this year with Congress, but it won't be for lack of trying.

While we are working on many issues that are not specifically legislative, such as programs and development of the Patient Centered Outcomes Research Institute (PCORI), we have several that are on the table with Congress. For example, in the appropriations realm we are concentrating on three areas. We are trying to increase funding for Title VII Primary Care Training. We would like Congress to recognize the importance of maintaining and expanding the pipeline of primary care

production and training by supporting at least a \$71 million appropriation for the Primary Care Training and Enhancement program. This funding level is necessary to permit a competitive grant cycle for physician primary care training grants. Without additional funding, this will be the third year in a row there are insufficient funds to conduct a grant cycle. For the Agency for Health Care Research and Quality (AHRQ) we have recommended funding, along with other member organizations of "Friends of AHRQ, at a base, discretionary level of at least \$434 million for fiscal year 2014. We are also concerned about the National Health Service Corps, but we are not asking for specific dollars to be appro-

priated as it is funded by a trust fund created by the Affordable Care Act (ACA.) We are concerned however that Congress should ensure its full funding and not delete this provision of the ACA.

In the realm of Graduate Medical Education we have efforts on at least three fronts. One is to prevent cuts to GME funding, especially in an across-the-board fashion. Our second issue is to reauthorize the Teaching Health Center Program, and make its funding ongoing and stable. This program was also created in the ACA, and is showing very positive outcomes, but may not be able to continue if it's not reauthorized this year. Lastly, we are still working to promote (cont'd on p7)

Resources and Innovations in Active Learning

- Prober CG, Health C. Lecture halls without lectures – a proposal for medical education. *N Engl J Med*. 2012 May 3;366(18):1657-9.
- Using the "flipped classroom" model to re-imagine medical education <http://scopeblog.stanford.edu/2012/10/03/using-the-flipped-classroom-model-to-re-imagine-medical-education/>
- "Teaching Today with Tomorrow's Tools" plenary by Jeffrey Ring, PhD at the STFM 2013 Annual Spring Conference, <http://www.fmdrl.org/4413>
- Virtual Happy Hours and Social Media Networking for Minority Medical Student Mentoring through the Cultural Medicine Training Center <http://www.culturalmedicinetraining.org/mentoring.html>
- Society for Simulation in Healthcare <https://ssih.org/>
- "Second Life for Medical Education" by Nicholas A. Spooner, Patrick C. Cregan, and Mohamed Khadra. From *eLearn Magazine*, Sept 2011, available at: <http://elearnmag.acm.org/featured.cfm?aid=2035934>
- "Virtual Worlds #7 – Uses in medical education" blog post by Steve Covello, available at: <http://apescience.com/id/blog/virtual-worlds-7-uses-in-medical-education>
- "The Rise of Avatars in Healthcare Learning" from The Healthcare Learning Clinic, available at: <http://ben1976.wordpress.com/2011/02/11/the-rise-of-avatars-in-healthcare-learning/>

(cont'd from p6)

our Graduate Medical Education Pilot. This bill (HR 487) would put in place a pilot program that would change the way primary care training is paid for and allow for more control from the training program, rather than the hospitals. We need cosponsors of the bill and we still wish to find a Senate champion to

introduce it in the Senate.

Lastly, there are several physician payment issues in play right now. We are supporting the AAFP's efforts to increase payment for primary care physicians. There are several ongoing issues relating to this: one is to repeal the Sustainable Growth Rate (SGR) and replace it with

something more positive for primary care Evaluation and Management codes. Additionally, we are supporting making permanent two provisions of the ACA that support primary care payments: the Medicaid payment parity provision and the bonus payment for primary care for certain codes.



ADFM Strategic Committees

Many thanks to those who have volunteered to be a part of our 2013-2015 Committees, which will plan our projects and meetings and help move our strategic plan forward for the next 2 years!

Leadership Development Committee:

- Steve Zweig, Committee Chair (*University of Missouri – Columbia*)
- Gary Shokar (*Texas Tech Health Sciences Center*)
- Mike Rosenthal (*Christiana Care Health System*)
- Bill Wadland (*Michigan State University*)
- John Franko (*East Tennessee State University*)
- Jeff Borkan (*Brown University*)
- Shelley Baldwin (*Administrator, University of Nebraska*)
- Meg Oberholtzer (*Administrator, University of Illinois at Chicago*)

Education Transformation Committee:

- Chris Matson, Committee Chair (*Eastern Virginia Medical School*)
- Alan David (*Medical College of Wisconsin*)
- Josh Freeman (*University of Kansas Medical Center*)
- Tochi Iroku-Malize (*Hofstra-NSLIJ School of Medicine*)
- Mark Stephens (*Uniformed Services University*)
- Ann Skelton (*Maine Medical Center*)
- Caryl Heaton (*UMDNJ Osteopathic School*)
- Alan Wilke (*Western Michigan Univ School of Medicine*)
- Administrator TBN

Healthcare Delivery Transformation Committee:

- Al Tallia, Committee Chair (*UMDNJ-Robert Wood Johnson Medical School*)
- Mike Magill (*University of Utah*)
- Linda French (*University of Toledo Health Science Campus*)
- Laurel Giobbie (*Administrator, Thomas Jefferson University*)
- Chris Feifer (*Administrator, Keck School of Medicine, USC*)
- Philip Zazove (*University of Michigan*)
- Allen Perkins (*Univ South Alabama*)
- Chelley Alexander (*Univ Alabama – Tuscaloosa*)
- Lisa Tavallali (*Administrator, Metro Health – Cleveland, Ohio*)

Research Development Committee:

- Tony Kuzel, Committee Chair (*Virginia Commonwealth University*)
- Paul James (*University of Iowa*)
- Frank deGruy (*University of Colorado*)
- John Hickner (*University of Illinois - Chicago*)
- David Schneider (*Saint Louis University*)
- Bernard Ewigman (*University of Chicago*)
- Tonya VanFossen (*Administrator, Ohio State University*)

Another committee that deserves recognition and thanks are the members of the 2013-2014 Administrators' Steering Committee:

- Ron Lingley, Chair (*University of North Carolina*)
- Shelly Baldwin, Chair-Elect (*University of Nebraska*)
- Jennifer Johnson (*University of California - San Diego*)
- Scott Laird (*Medical University of South Carolina*)
- Linda Lindloff (*University of Texas at Houston*)
- Ken Mace (*Medical College of Wisconsin*)
- Meg Oberholtzer (*University of Illinois - Chicago*)
- Chuck Perry (*University of Virginia*)
- Tom Treleaven (*Virginia Commonwealth University*)
- Tonya Van Fossen (*Ohio State University*)

Many thanks especially to Ron Lingley for stepping into the role of Committee Chair a year early after a change in the administrative structure at Baylor College led to Atma Ram leaving his position unexpectedly.